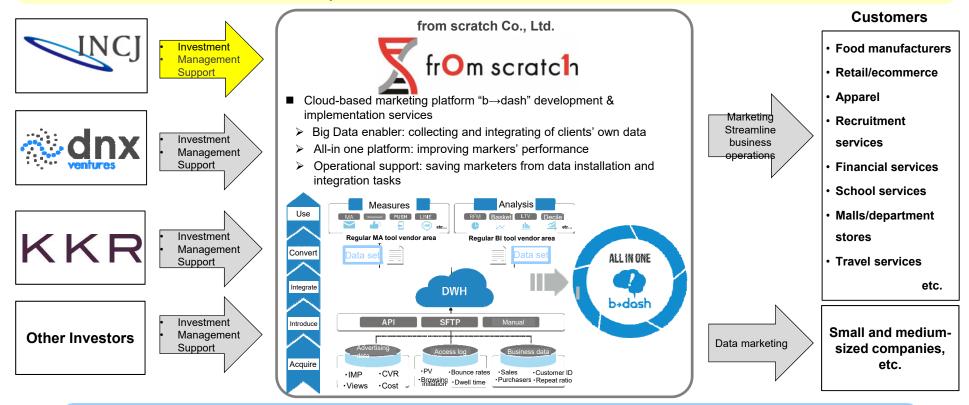
## from scratch



Target: from scratch Co., Ltd.

Outline: Cloud-based marketing platform\* "b→dash" development and implementation services

**Authorized investment**: JPY 1.5 billion (maximum) **Announcement date of investment**: May 16, 2017



- · Planning and preparation as the big data business and data distribution market takes hold going forward
- Support the establishment of a globally competitive data technology venture company from Japan in a market where major global overseas companies dominate
- Contribute to improving productivity through of technology support for marketing activities in small and medium-sized companies

<sup>\*</sup>Marketing platform: A cloud-based marketing solution that collects, integrates, utilizes and analyses big data held by a company equipped with data integration infrastructure