News Release



INCJ sells its shares in XTIA Ltd.

Tokyo, August 25, 2023 — INCJ, Ltd. ("INCJ") announced that is has transferred its entire shareholding in XTIA Ltd. ("XTIA") to SAI Global Japan Fund I, LLLP managed by Susquehanna International Group, LLP ("SIG").

About XTIA Ltd.

Established: April 2002

Headquarters: Shinagawa-ku, Tokyo
Representative: Hiroshi Fukuzawa, CEO

Business outline: Development and sales of high-precision, non-contact measuring

instruments based on optical comb theory, and smart factory

business utilizing these instruments.

Overview of investment

Announcement date: April 16, 2018 / February 21, 2020

Authorized investment: JPY400 million (maximum) / JPY600 million (maximum)

Amount invested: JPY400 million / JPY600 million

Press release: INCJ to invest in Optical Comb, Inc. The world's first company is

using optical comb technique for inline measurement in industry https://www.incj.co.jp/english/newsroom/upload/docs/E PressRelea

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INCJ to make follow-on investment in XTIA

The world's first company to use optical comb technique for inline

measurement in industry

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1. Background of investment

XTIA began as a Tokyo Institute of Technology start-up in 2002. In 2008, XTIA applied the optical comb theory to measuring instruments, and by 2011 had developed its first profilometer model. In April 2016, the company succeeded in developing the world's first non-contact 3D profilometer for inline inspections based on optical comb theory and this has now been incorporated into the production lines of every automobile manufacturer in Japan. INCJ

decided to invest in XTIA because the introduction of XTIA's advanced technology and products was expected to contribute to strengthening Japan's industrial competitiveness by significantly improving the level of quality control and efficiency of human resources in the manufacturing sector.

2. Business progress

Since the initial investment in 2018, INCJ has supported XTIA mainly by strengthening its organizational structure and other management infrastructure, and by introducing partner companies. XTIA has received an order from Nissan Motor for a 3D profilometer for its engine mass production line, and in a joint development project with Nikon, XTIA has been developing a product that allows for inspections by XTIA's laser simultaneous with processing activity. In this way, XTIA has been developing products that contribute to improved productivity in the manufacturing sector.

3. Reason for exit

Five years have passed since its initial investment, and INCJ held various discussions and deliberations with XTIA and co-investors to determine a method of exit that would facilitate XTIA's future development. INCJ decided to transfer all of its shares to SAI Global Japan Fund I, LLLP.

About INCJ, Ltd.

INCJ, Ltd. was established in September 2018 via company split from Innovation Network Corporation of Japan (INCJ). INCJ was established in July 2009 with the aim of overcoming boundaries between companies and industries, creating and nurturing key industries via open innovation for the prosperity of future generations. Following revisions to its governing law—the Industrial Competitiveness Enhancement Act—the continuing company changed its name to Japan Investment Corporation (JIC) and began new activities. INCJ, Ltd. is mandated until March 2025 to pursue the activities of the original Innovation Network Corporation of Japan, engaging in "Value Up" initiatives at portfolio companies, making additional and milestone investments, and developing exit strategies from investments in portfolio companies.

URL: http://www.incj.co.jp/english/

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