

News Release

Innovation Network Corporation of Japan

A new initiative to drive next-generation businesses

Tokyo, 27 July 2009 – The Innovation Network Corporation of Japan (INCJ), a unique public-private partnership aimed at promoting innovation and enhancing the value of businesses in Japan, was launched at an official function today.

Leveraging the rich history of Japanese technological prowess, the INCJ aims to provide financial, technological and management support in order to promote the creation of next-generation businesses through "open innovation," or the flow of technology and expertise beyond the boundaries of existing organisational structures.

The INCJ will draw on funding as well as management and technological expertise from the public and private sectors. It will invest in innovative businesses in areas such as advanced materials, electronics, energy, environment, life sciences, and machinery. Each investment will be thoroughly vetted to ensure it meets the exacting standards of the INCJ's Industrial Innovation Committee, which will make the final investment decisions.

The INCJ is capitalized at 90.5 billion yen, with the Japanese government injecting 82 billion yen and 16 private corporations (refer to details in Appendix below) providing a further 8.5 billion yen. The government will also provide guarantees up to a total of 800 billion yen for INCJ investments, giving it an investment capability of approximately 900 billion yen. The INCJ will be established for a period of 15 years.

Building on Japan's world-leading expertise and passion for technology, the INCJ will recruit a wide range of experts from technological, managerial and financial fields. Kimikazu Nomi, former Chairman of Aozora Bank, has been appointed as the Chief Executive Officer, and Haruyasu Asakura, former Managing Director at Carlyle Japan, will be the Chief Operating Officer. Hiroyuki Yoshikawa, former President of the University of Tokyo has been appointed as the Chairman of the INCJ's Industrial Innovation Committee.

Commenting on the announcement, Kimikazu Nomi, CEO, said today, "I am very excited to lead this new public-private partnership which has been established to support the creation of next-generation businesses in Japan. Combining private and public funding, and a wealth of human talent, the INCJ is set to drive industrial innovation and social advances by enhancing the commercialization of promising technologies as well as intellectual properly assets, some of which may be currently underutilized or even dormant."

The INCJ was launched at a ceremony in Tokyo attended by Toshihiro Nikai, Minister of Economy, Trade and Industry, and senior leaders from industry and government.

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Appendix

1. List of Limited Partners / Investors

Corporate Investors

Total of 16 companies with total investments of 8.5 billion JPY Development Bank of Japan Inc. (DBJ) – Founding partner

Shoko Chukin Bank Limited - Founding partner

Asahi Kasei Corporation Osaka Gas Co., Ltd. Sharp Corporation Nippon Oil Corporation Sumitomo Chemical Co., Ltd.

Sumitomo Corporation

Sumitomo Electric Industries, Ltd.

Takeda Pharmaceutical Company Limited

Tokyo Electric Power Company, Inc.

JGC Corporation
Panasonic Corporation

Hitachi, Ltd.

The Bank of Tokyo-Mitsubishi UFJ, Ltd.

General Electric Company, Japan

(Note: Includes investors which have made, or plan to make, investments in the corporation. Each investor has contributed 500 million yen, with the exception of DBJ, which has contributed 1 billion yen)

Individual Investors

Kimikazu Nomi, CEO, INCJ Haruyasu Asakura, COO, INCJ

(Note: Individuals have invested 5 million yen per person)

2. Executive Members

Directors

Chief Executive Officer (CEO)

Chief Operating Officer (COO)

Chairman of Industrial Innovation Committee

Auditor

Kimikazu Nomi

Haruyasu Asakura

Hiroyuki Yoshikawa

Hideo Takaura

Industrial Innovation Committee Members

Chairman Hiroyuki Yoshikawa,

Director-General, Center for Research and Development Strategy

Member Kimikazu Nomi,

CEO, INCJ

Member Hideko Kunii.

Chairman and Operating Officer, Ricoh IT Solutions Co., Ltd.

Member Daisuke Konno,

Chairman and CEO, Eureka Think Tank

Member Hajime Tanahashi,

Attorney-at-Law, Mori Hamada & Matsumoto

Member Akio Mimura,

Representative Director and Chairman, Nippon Steel Corporation

3. Legislation

The INCJ was created under the Act on Special Measures for Industrial Revitalization and Other Laws to Foster Innovation in Industrial Activities in Japan.